

## BOARD SUBCOMMITTEE ASSURANCE REPORT

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| <b>Presented for:</b>             | Information   |
| <b>Committee Name:</b>            | Performance & Estates Committee                         |
| <b>Presented by:</b>              | Gareth Tipton, Non-Executive Director (Committee Chair) |
| <b>Date of Committee meeting:</b> | 25 January 2021   |

### Points of Escalation

No points of escalation.

### Key Issues

- The Committee discussed the Estates & Facilities Assurance Report including a new PFI performance management dashboard. The following items were discussed in detail and will be reviewed again next month:
  - Phase 1 of the water management plan is on track for completion by Mar '21
  - Significant issues remain relating to cleaning standards and exit cleans; these are being escalated and addressed with our PFI partner via an established Liaison Committee.
  - Lack of storage for unwanted equipment is causing potential Health & Safety issues; action is being taken by the Estates team to remove discarded items, labelled and store securely for future use.
  - Challenges continue with securing project managers for certain key projects, e.g., Stamford and UPS given the availability of resources due to Covid
  - Soft FM transformation project will start in Feb '21
- The HH RAAC Deflection Report was discussed. Whilst the Committee acknowledged that Option 1 appeared to be the most appropriate option (to follow guidance set out by the Trust appointed structural engineers), the Committee asked for the report to be brought back to the February meeting with greater detail underpinning the advantages/dis-advantages of each option.
- The Committee reviewed the RAAC dashboard and Roof Plank Tracker report. The Committee was assured that

## Risks

## Spotlight Outstanding Practice and Innovation

more robust governance was now being established and that the tracker report was updated on a weekly basis.

- Delivery of operational recovery activity and operational improvements are in line with or exceeding plan which is a significant achievement given Covid and NEL pressures.
- UEC reconfig works are underway and will come online during Q4. The new discharge lounge opened in January. The relocation of the UTC from PCCC has been delayed and will not take place until around Jun/Jul '21. An internal delivery group has been established which will feed into a new bi-weekly programme board.
- Cancellation of elective activity will again impact waiting list increases; clinical prioritisation of elective waiting list is critical to ensure effective use of theatre capacity. The Committee will continue to closely monitor this.
- A&E attendance during Covid Wave 1 reduced by 25%; currently in Wave 2 there is a circa. 6% reduction. The Trust reported 68.2% A&E 4 hour performance in Dec '20 compared to 68.4% in Dec '19. The issues with flow remain predominantly on the PCH site.
- Performance for imaging diagnostics continues to improve with activity exceeding recovery trajectory.

- The Estates risk register and related BAF was reviewed. The Committee welcomed the progress made with the HH Legionella management/control risk and noted that the Trust was now in control of the water system. The heating system and HH building structure risks were specifically discussed given their high rating; the Committee were assured that adequate controls are in place.
- The Operational Performance risk register and related BAF was reviewed. The Committee asked that long standing risks be reviewed carefully as to their continued applicability and that where risks have materially changed, these are closed, and new risks opened where relevant.

- Both Progress Health and the Trust won the PPP Partnerships Awards 2020 under the category "Judges Choice Award".
- HH A&E, AAU and ACU projects were completed on time, within budget and to the required quality standards.
- The Soft FM and SRH car parking business cases have been approved by the Trust Board.
- HH was ranked 8<sup>th</sup> out of hospitals nationally for GEMI for overall performance.

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| <b>Job Title</b> | Non-Executive Director |
| <b>Date:</b>     | 2 February 2021        |