

BOARD SUBCOMMITTEE ASSURANCE REPORT

Presented for:	Information
Committee Name:	Performance & Estates Committee
Presented by:	Gareth Tipton, Non-Executive Director (Committee Chair)
Date of Committee meeting:	22 February 2021

Points of Escalation

- *Stamford land sale has hit some blockages due to complications with the developer gaining sign-off on their proposals. The matter will be discussed at the Trust Board.*
- *Additional funding to support rapid discharges (community services & discharge pathways) will end 6 weeks post end March '21. The impact of this on delayed discharges is likely to be significant.*

Key Issues

- *The Committee discussed the Estates & Facilities Assurance Report. The following items were discussed:*
 - *Phase 1 of the water management plan remains on track for completion by end Mar '21*
 - *Transfer of equipment between sites remains an issue requiring a new protocol to be prepared*
 - *Issues remain relating to cleaning standards and exit cleans; these are being addressed with the PFI partner via the established Liaison Committee.*
 - *Shortage of air mattresses; the purchase of new mattresses will go through the standard process*
 - *Accreditation for Mortuary Portering services was lost but the required training has now taken place*
 - *External resources are being sought to assist with updating out of date policies; aim is to complete 5 of 13 by end Feb and remaining ones by end Mar '21*
 - *Issues regarding storage for unwanted equipment has now been resolved*
 - *Waste is being managed well at PCH and HH; need to identify new location for waste at Stamford*
 - *Fire alarm non-compliance at HH will be rectified by 1 April '21*
 - *PFI contract performance is under close review*
 - *Staff well-being under review due to excessive hours*

Risks

- *RAAC Failsafe proposal was discussed, including cost and timescales. Work is ongoing with NHSI on plans. The Committee and Trust Board will be kept briefed.*
 - *The ERIC (Estates Returns Information Collect) report was discussed with specific focus on outliers such as Ground and Gardens and EBME. The Committee will receive a 2nd report in the next few months detailing improvements to be made to bring the Trust more in line with the Carter Matrix.*
 - *Retained Estates Issues were discussed including the current challenges to retain project managers and secure the right resources. Fixed terms contracts are being explored to help address these challenges.*
 - *28 Jan '21 was the peak for Covid wave two at the Trust with over 40% of adult inpatient beds occupied by Covid patients. Despite this the Trust has maintained all urgent and cancer services and many routine services including diagnostics, delivering in line with the Phase 3 activity recovery plan.*
 - *Focus is being put on the reset and restore post Covid wave two, with recognition of the need to support staff to recover first. This and the residual impact of wave two will likely have implications for growing waiting lists.*
 - *The Trust continues to make progress with a number of performance improvements, e.g. UEC reconfiguration*
 - *A&E performance in Jan '21 was 65.7% which was just 7% lower than Jan '20 despite the additional demands and impact on staffing levels.*
 - *The CQC completed an unannounced inspection of PCH ED on 21 Dec '20. The draft feedback received highlighted many positive areas, although access to services and flow through ED was noted as not always timely.*
 - *Good progress is being made on Endoscopy (1962 breached in Dec'20 reduced to 1513 in Jan '21) however there is still much more to do and the Committee will continue to review this area closely.*
 - *On update on the development of an Integrated Urgent Treatment Centre was provided to the Committee, including the physical service relocation and transfer of the contract from the existing provider to the Trust. Service will transfer to the Trust from 1 Jul '21. Governance arrangements are in place including an Executive led programme board.*
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- *The Estates and Operational Performance risk registers and related BAF was reviewed. The positive progress by the Estates team was noted. It was also noted that some operational items in the BAF were Red due to Covid. The "failure to meet 18 week target" risk is under review.*

**Spotlight
Outstanding
Practice and
Innovation**

- *Food Voucher scheme for staff was delivered well.*
- *Capital Programme 21/22 is almost complete*
- *20 flats at HH are now back in use.*

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