

BOARD SUBCOMMITTEE ASSURANCE REPORT

Presented for:	Information
Committee Name:	Performance & Estates Committee
Presented by:	Gareth Tipton, Non-Executive Director (Committee Chair)
Date of Committee Meeting:	Friday 28 May 2021

Items received by the committee for assurance:

Agenda Item	Level of Assurance	Board Action Required? <small>(double click to select)</small>
Facilities Assurance Report	Reasonable Assurance	*
Premises Assurance Model	Partial Assurance	*
Estates Management Roadmap	Partial Assurance	*
RAAC Failsafe Update	Reasonable Assurance	*
External Contractual Issues inc. PFI	Reasonable Assurance	*
Operational Performance Report	Reasonable Assurance	*
UTC Relocation	Reasonable Assurance	*
Reset, Restore and Recover	Reasonable Assurance	*
Clinical Prioritisation	Reasonable Assurance	*

POINTS OF ESCALATION

- Following a routine survey, RAAC panel's have been identified on the Stamford site surrounding the Dronfield Procedure Suite. The Trusts structural engineers, WSP, are assessing the panels and will provide a proposal to conduct a full survey. The RAAC panels are reported to be in good condition. This information is provided for awareness.
- The pressure on ED and the wards is becoming unsustainable. April was notable for the increasing number of patients attending ED with the highest attendance levels at the Trust since December 2019. This trend continues with May running 12% above plan. This information is provided for awareness.

KEY ISSUES

- Significant or higher than normal stress levels have been reported at all levels within the Estates and Facilities department. The cause has been identified as workload, Covid recovery and not taking sufficient time off. HR and a Health & Wellbeing group are providing support to the team. Staff levels and capacity within the team continues to challenging; the Committee will continue to review status.
- Water management at HH remains an area of concern; action is being taken to address some identified short comings.
- The draft Premises Assurance Model covering all 340 domains for Estates assurance was reviewed by the Committee; work in on track to formally submit the data to NHSI by end July 2021. Significant progress has been made since the last PAM update conducted in 2018; all 7 inadequate scores have been addressed, 16 of the current scores show moderate improvement is required.
- The Committee reviewed and provided feedback on an outline for the Estates Management roadmap. Further work is required to develop and baseline the roadmap so that the Committee can be assured that work is appropriately planned and prioritised.
- A dedicated and experienced Programme Director has been appointed with responsibility for RAAC, HH Theatres Project and the new hospital build.
- The number of patients waiting over 52 weeks for treatment has fallen for the first time since before the Covid pandemic.

BOARD ASSURANCE FRAMEWORK & RISKS CELEBRATING OUTSTANDING PRACTICE & INNOVATION	<ul style="list-style-type: none"> • Average length of stay, 40 week waits and patients on 62 day cancer pathways waiting over 104 days continue to reduce. • Recovery of elective activity remains below the level expected nationally; specialities continue to work to identify opportunities for improved productivity. • Development of the UEC floor at PCH continues and the Urgent Treatment Centre remains on track to open on 1 July 2021. Recruitment is progressing well. • A&E 4 hour performance was 80.1% in April, an improvement of around 5% from March. Weekly performance peaked at 83.4%. • Work has commenced to clinically prioritise all diagnostic patients by July 2021.
	<ul style="list-style-type: none"> • The Estates and Operational risk registers were reviewed on an exceptional basis. • The Estates and Operational BAF for year end 2020/21 and drafts for 2021/22 were also reviewed.
	<ul style="list-style-type: none"> • Opening of Surgical Assessment Unit, supporting more rapid streaming from ED and capacity to deliver same day emergency care at PCH. • HH continues to perform well against the latest General Emergency Medicine Indicators, ranked 14th highest performing hospital in England on emergency care access for patients.

LEVELS OF ASSURANCE

Level	Description of Level of Assurance
Substantial Assurance	The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives.
Reasonable Assurance	The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.
Partial Assurance	The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.
Limited Assurance	The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.