

## BOARD SUBCOMMITTEE ASSURANCE REPORT

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| <b>Presented for:</b>                                | Information                  |
| <b>Committee Name: Strategy &amp; Transformation</b> |                              |
| <b>Presented by:</b>                                 | Rob Hughes (Committee Chair) |
| <b>Date of Committee Meeting:</b>                    | 27 April 2021                |

**Items received by the committee for assurance:**

| Agenda Item   | Level of Assurance    | Board Action Required?<br><small>(double click to select)</small> |
|---|-----------------------|---|
| Hinchingbrooke Phase 2 Full Business                      | Partial Assurance     | <input type="checkbox"/>  |
| Hinchingbrooke Hospital (Phase 3 rebuilding the hospital) | Partial Assurance     | <input type="checkbox"/>  |
| Annual Plan Completion                                    | Substantial Assurance | <input type="checkbox"/>  |
| ICS Update  | Partial Assurance     | <input type="checkbox"/>  |
| Northern Alliance Transition to ICP                       | Partial assurance     | <input type="checkbox"/>  |

**POINTS OF ESCALATION**

There were no points to escalate but Board will be updated on Hinchingbrooke Hospital Phase 2 and 3 development, ICS and Annual Planning as part of Board Agenda.

**KEY ISSUES**

- 1 Stamford Hospital sale** delay was discussed and its impact on building of Car Park and MIU. Next steps supported including informing key stakeholders including local population and working with CCG on Clinical Strategy for Stamford Hospital.
- 2 Outline Business case for Hinchingbrooke Hospital Phase 2** (new theatres) has been approved by NHSE/I. FBC to be progressed through the Project Board including addressing challenges identified impacting finances e.g. cost of diversion of infrastructural services and tight timescales to be met..
- 3 Hinchingbrooke Hospital Phase 3** (rebuilding the hospital)  
The Committee supported approach to develop compelling case to bid for funds to rebuild hospital from next round of NHS Funding. This will require comprehensive case to be developed
- 4 ICS** – Whilst significant work is underway progressing ICS Development Plan and System Oversight and Assurance we are still waiting on further NHSE guidance and clarity including Leadership of the ICS and role of ICS Partnership Board and ICS NHS Board. This is expected in June.
- 5 The Northern Alliance** has formally restarted with some areas still paused due to the pandemic. Work still continues on how to transition to an ICP which will be helped by further guidance and clarity from NHSE.

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| <p><b>BOARD ASSURANCE FRAMEWORK &amp; RISKS</b></p> <p><b>CELEBRATING OUTSTANDING PRACTICE &amp; INNOVATION</b></p> | <p>Discussions are also taking place on approach to outpatients and diagnostics at the Doddington site (Fenland integrated care)</p> <p>5 It was agreed more focus on Transformation Topics should be given at our next meeting.</p>   |
|   | <p>BAF and risks on Strategy and Transformation were reviewed.</p>   |
|   | <p>1. The approval of the Hinchingsbrooke Phase 2 OBC was recognised as a major achievement especially given tight timescales and effective response to challenges from NHSE/I.</p> <p>2 Example of how Place Based care is being implemented through the Northern Alliance including role it played during COVID and the speed at which services have been reinstated to support recovery through coordination and collaboration between primary, community and secondary care.</p> |

**LEVELS OF ASSURANCE**

| <b>Level</b>          | <b>Description of Level of Assurance</b>  |
|-----------------------|---|
| Substantial Assurance | The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives. |
| Reasonable Assurance  | The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.                                  |
| Partial Assurance     | The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.     |
| Limited Assurance     | The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.                                |