

BOARD SUBCOMMITTEE ASSURANCE REPORT

Presented for:	Information
Committee Name:	Performance & Estates Committee
Presented by:	Gareth Tipton, Non-Executive Director (Committee Chair)
Date of Committee Meeting:	26 July 2021

Items received by the committee for assurance:

Agenda Item	Level of Assurance	Board Action Required? <small>(double click to select)</small>
Estates escalation report	Reasonable Assurance	<input checked="" type="checkbox"/>
Estates management roadmap	Partial Assurance	<input checked="" type="checkbox"/>
ERIC return data submission report.	Reasonable Assurance	<input checked="" type="checkbox"/>
RAAC Failsafe update.	Partial Assurance	<input checked="" type="checkbox"/>
Operational Performance Report	Reasonable Assurance	<input checked="" type="checkbox"/>
Reset Restore Recover	Reasonable Assurance	<input checked="" type="checkbox"/>

POINTS OF ESCALATION

- An update on RAAC failsafe was provided to the Committee. 170 panels have been identified which were not previously included in the WPS survey report. A complete floor by floor site survey is currently being undertaken to provide assurance that there are no further RAAC in other parts of the hospitals. This will take around 5 weeks to complete. The Committee requested a progress update at the August meeting including why WPS failed to previously identify these panels in their earlier survey.
- There continues to be significant pressure on non-elective. A&E attendance was reported as 20% above plan creating pressure at the front door; the Trust has been at 'critical internal incident' through most of July. Bed occupancy remain the single biggest issue.

KEY ISSUES

- Issues with security staff at HH were discussed. These have been escalated to MITIE senior management and action taken to enhance the MITIE interview process to ensure suitability for a hospital environment.
- New 2021 Food and Cleaning Standards are a challenge for the Trust; work is underway to assess the level of compliance that can reasonably be achieved including the associated costs.
- Progress with UPS delivery was noted, work continues on design and costing. Delivery of the unit is scheduled for end August/early September with connections being made during September and October 2021.
- Ventilation at HH remains a concern. Immediate remedial action has been taken; further work is required to put in place a more permanent solution.
- The PAM Action Plan was presented. The Committee will review progress against the plan in October.
- There has been a continued reduction in overall number of long wait RTT patients over 52 weeks, and the activity recovery plan continues to be delivered with outpatient activity exceeding planned levels.
- Performance against the 2ww standard is significantly challenged, driven by delays in the Colorectal pathway from outpatient triage to colonoscopy. A 6-week T&F group has been established to address the issues.

<p>BOARD ASSURANCE FRAMEWORK & RISKS</p> <p>CELEBRATING OUTSTANDING PRACTICE & INNOVATION</p>	<ul style="list-style-type: none"> Pressure on staff remains a big issue. Staff establishment has increased to reflect levels of demand on both sites across urgent and emergency care as a whole, but inability to recruit has meant this surfacing in a large number of vacancies. Staffing challenges in maternity were also discussed, in addition to how the Trust pays its bank staff which is being changed to encourage increased take up.
	<p>The Estates and Operational risk registers were reviewed on an exceptional basis.</p>
	<p>The Committee commended the significant achievement by staff to deliver the successful transfer of the UTC, opening as planned on 1st July.</p>

LEVELS OF ASSURANCE

Level	Description of Level of Assurance
Substantial Assurance	The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives.
Reasonable Assurance	The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.
Partial Assurance	The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.
Limited Assurance	The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.