

BOARD SUBCOMMITTEE ASSURANCE REPORT

Presented for:	Information
Committee Name:	Strategy and Transformation
Presented by:	Beverley Shears (Committee Chair)
Date of Committee Meeting:	29 th June 2021

Items received by the committee for assurance:

Agenda Item	Level of Assurance	Board Action Required? <small>(double click to select)</small>
Transformation update and overview	Reasonable Assurance	<input type="checkbox"/>
Stamford and Rutland Update and MIU	Reasonable Assurance	<input type="checkbox"/>
Hinchinbrook hospital phase 2	Partial Assurance	<input type="checkbox"/>
Hinchinbrook hospital phase 3 and next steps	Partial Assurance	<input type="checkbox"/>
Systems update on ICS application	Reasonable Assurance	<input type="checkbox"/>
North Alliance Update Doddington care hub	Reasonable Assurance	<input type="checkbox"/>
NWAFT strategy developments update	Reasonable Assurance	<input type="checkbox"/>

POINTS OF ESCALATION

There were no points to escalate but Board will be updated on Hinchinbrooke Hospital phase II and III development, ICS and Stamford update as part of the Board agenda.

KEY ISSUES

Transformation update – the committee received progress updates on integration and noted the Trust was leading on developing diagnostic networks specifically around Pathology ME5 and radiology. Integrated cardiology services network on track and 7 people had applied for the GP cardiology posts. Quality Improvement and innovation – the Health Foundation has agreed to fund our innovation hub for Peterborough and Cambridge ICS. QSIR will now press ahead with courses running in September. Digital innovation first 3 projects now live on best outcomes to track progress on transformation of services.

Stamford site update and MIU the Committee noted the progress on the land sale and supported the ongoing engagement with the preferred bidder. Noted the plan to open the MIU on 1st October with a full proposal for the service to go to August Board. It also noted the progress in developing the SRH site strategy and how that linked to the Trust strategy.

Hinchinbrooke phase 2,3 and next steps The Committee noted that the team were required to produce and submit a four-year RAAC panel plan to NHSE with 4 days' notice. The Region had not been informed. The team were

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commended by the Committee on their responsiveness and hard work to deliver and noted the resultant pressure on workload and resources. Phase II theatres reviewed. Phase III update = Roadmap for development of HIP2 business case will be submitted to July Board with focus on key priorities of National Hospital programme including standardisation and SMART hospital. The committee were assured that an overarching handling strategy covering RAAC, phase II and III and comms was in process and that any work that the Trust could progress in advance was being done.

Systems update on ICS application. – The Committee noted the report on developments over the last month and noted recruitment to independent chair is likely to commence in July with AO in August, further guidance has been received by NHSE/I on governance and approach to performance and transformation and strategy. The two alliances have been asked to take on delivery and oversight of performance and operations to support local recovery and the alliances have agreed to commission urgent additional specialist support for emergency pathways and appoint an interim MD supported by project managers.

The Committee also received a verbal update on Lincolnshire ICS.

Doddington Integrated Care Hub Update the Committee was pleased to see the excellent progress on the Doddington Care Hub after the delays caused by Covid 19. This is an exemplar project tackling health inequalities in the Fens.

Strategy Update the Committee noted progress on involvement and engagement in developing the strategy and emphasised the importance of feedback to those who had participated. It also commented on the proposed agenda for July’s Board workshop.

The Board Assurance Framework for 21/22 was reviewed. The Committee asked for some refinement and editing on the framework to reflect the full strategic oversight it had of the Trust priorities to strategic objectives.

Issues of outstanding practice the Committee wanted to identify were the progress and approach to service transformation, the Innovation Hub, Doddington integrated care and the responsiveness of the project teams at HH regarding phases II and III and the work taking place on coherence and joined up decision making.

LEVELS OF ASSURANCE

Level	Description of Level of Assurance
Substantial Assurance	The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives.
Reasonable Assurance	The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.
Partial Assurance	The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.
Limited Assurance	The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.