

BOARD SUBCOMMITTEE ASSURANCE REPORT

Presented for:	Information and Escalation
Committee Name: Strategic & Transformation Committee	
Presented by: Rob Hughes	Non-Executive Director (Committee Chair)
Date of Committee Meeting:	21 December 2021

Items received by the committee for assurance:

Agenda Item	Level of Assurance	Board Action Required? <small>(double click to select)</small>
Stamford Hospital	Partial Assurance	Y
Hinchingbrooke Hospital Phase 2	Reasonable Assurance	Y
Hinchingbrooke Hospital Phase 3	Reasonable Assurance	Y
Trust Strategy	Substantial Assurance	Y
Transformation and Service Improvement	Reasonable Assurance	N

POINTS OF ESCALATION

- 1 Strategy to be approved at Private Board meeting on 11 Jan 2022
- 2 Stamford Hospital Land sale to go back out to tender to be approved at Private Board on 11 Jan 2022
- 3 Hinchingbrooke Phase 2 – Site Logistics of RAAC and New Theatres

KEY ISSUES

- 1 Stamford Land sale has fallen through and recommendation to Board will be to re-tender. This does not affect the site's latest Clinical Strategy but there will be impact on ongoing cost of backlog maintenance. It was agreed to provide update including Clinical Strategy at Public meeting with local residents and stakeholders in Q4 21/22
- 2 Governance of which committee Stamford Hospital needs to be reconfirmed with Strategy and Land Sale to come through S&TC to avoid duplication with PEC.
- 3 Hinchingbrooke Hospital Phase 2 – Good progress with FBC now approved. Additional issues are emerging but Project Team are addressing them. Progress being made on Staff accommodation but Car Parking solutions remains challenging.
- 4 Where RAAC and Phase 2 and 3 is assured needs clarity.
- 5 North ICP – CEO and CS&T officer are working with ICS CEO to ensure governance and leadership of Place as Capable Provider.
- 6 Transformation – Progress is being made which will help prevention and treat more patients
- 7 System costs reduction targets were discussed but the Committee supported that the findings of the McKinsey Report should be taken into account to address Health Inequalities.

BOARD ASSURANCE FRAMEWORK & RISKS	BAF objectives were reviewed with all Strategy and Transformation objectives on track apart from the Trust Strategy due to delay in completion and approval from Dec 2021 to Jan 2022
CELEBRATING OUTSTANDING PRACTICE & INNOVATION	The Committee recognised the excellent work done by the Project Team on the Hinchingsbrooke Theatre FBC approval and work done so far on this project.

LEVELS OF ASSURANCE

Level	Description of Level of Assurance
Substantial Assurance	The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives.
Reasonable Assurance	The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.
Partial Assurance	The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.
Limited Assurance	The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.