

BOARD SUBCOMMITTEE ASSURANCE REPORT

Presented for:	Information and Escalation
Committee Name: Strategic & Transformation Committee	
Presented by: Rob Hughes	Non-Executive Director (Committee Chair)
Date of Committee Meeting:	15 February 2022

Items received by the committee for assurance:

Agenda Item	Level of Assurance	Board Action Required? <small>(double click to select)</small>
Stamford Hospital Clinical Strategy	Reasonable Assurance	Y
Hinchingbrooke Hospital Phase 2 – Site logistics plan	Partial Assurance	Y
Hinchingbrooke Hospital Phase 3	Reasonable Assurance	N
Transformation and Service Improvement	Reasonable Assurance	N

POINTS OF ESCALATION	<p>1 Stamford Hospital Clinical Strategy 2 Hinchingbrooke Phase 2 Site Logistics</p>
KEY ISSUES	<p>1 Stamford Draft Clinical Strategy was welcomed and generally supported by the Committee. It will be shared with the public at a Members meeting on 2 March 2022 and reviewed at the Board meeting on 8 March. Whilst delay in Stamford Land sale does not impact the implementation or funding of the Clinical Strategy agreement on Capital and Revenue funding needs to be approved with the strategy</p> <p>2 Site Logistics plan covering 2 major projects occurring simultaneously at Hinchingbrooke has identified several key risks and for some the mitigations are being developed to ensure un-interrupted care.</p> <p>3 RAAC 4 year funding strategy to be progressed via PEC and approved at March Board.</p> <p>4 North ICP Good progress being made but future funding support by ICS and clarity on System projects vs Place projects needs further understanding and agreement as ICS develops.</p> <p>6 Transformation 40 Transformation projects are ongoing which are aligned to the current Annual Plan and key projects were updated at the Committee</p> <p>7 Annual Effectiveness Review. In response to the review the following will be taken forward a) Check TOR and confirm that Trust Strategy, Clinical Strategy and Estate Strategy will be reviewed in this Committee and Digital and Workforce will be reviewed at respective Board Sub-Committees.</p> <p>b) Sequence of this meeting with Board to be checked to ensure that topics covered in the Committee are reviewed/assured before they go to Board.</p>

BOARD ASSURANCE FRAMEWORK & RISKS	<p>BAF objectives were reviewed with all Strategy and Transformation objectives on track apart from the Trust Strategy due to delay in completion and approval from Dec 2021 to Jan 2022. Now that Trust Strategy has been approved the Committee supported delivery has been achieved within the year</p>
CELEBRATING OUTSTANDING PRACTICE & INNOVATION	<p>There were no major achievements that were highlighted at the meeting but the Chair thanked everyone for the progress that had been made on strategic and transformational projects over the year.</p>

LEVELS OF ASSURANCE

Level	Description of Level of Assurance
Substantial Assurance	The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives.
Reasonable Assurance	The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.
Partial Assurance	The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.
Limited Assurance	The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.