

## BOARD SUBCOMMITTEE ASSURANCE REPORT

**Presented for:** Information and Escalation

**Committee Name: Strategic & Transformation Committee**

**Presented by: Prof Steve Barnett** Non-Executive Director (Committee Chair)

**Date of Committee Meeting:** 6<sup>th</sup> June 2022

**Items received by the committee for assurance:**

Agenda Item	Level of Assurance	Board Action Required? <small>(double click to select)</small>
Transformation Update	Reasonable Assurance	N
Hinchingbrooke Hospital Update	Partial Assurance	Y
Stamford Update	Reasonable Assurance	N
ICS Update	Reasonable Assurance	N
Most Capable Provider Process Update	Substantial Assurance	N
Operating Plan Re-Submission	Reasonable Assurance	Y
Neighbouring ICS update	Reasonable Assurance	N

**POINTS OF ESCALATION**

1. Transformation - to provide the Committee with a high level dashboard identifying the performance objectives attached to each transformation performance area, along with the impact of what the priority areas are achieving and how they link to trust objectives.
2. HH redevelopment – Phase II (main theatres) & III (site redevelopment) – discussion took place around the phasing of spend. It was agreed that a new / updated risk is placed on the risk register.
3. The Maternity Services Review, Children & Young People’s Clinical Services Review and revised DCP; the Committee agreed to refer to the Trust Board in terms of next steps.
4. ICS/ICP – there is a general concern, particularly with the commissioning section of the ICP that opportunities for streamlining in relation to some of the staff numbers don’t appear to be forthcoming; the Committee would therefore ask for some assurance this area is to be looked at.
5. The committee requested that some assurance is sought that the Mental Health Collaborative is going to be evidence-based in terms of the decisions it makes.
6. Operational Plan Resubmission – the Committee agreed to take a late paper to the Board on 14 June 2022

<b>KEY ISSUES</b>	<ol style="list-style-type: none"> <li>1. STC Action Tracker to be re-formatted to provide consistency of the Action Tracker at all Committee meetings – the new format to be brought to the next STC meeting in August 2022.</li> <li>2. The introduction of late papers to the meeting is to be avoided due the resulting impact on the ability of Committee members to fully debate items;</li> <li>3. Transformation - Revised transformation programme noted. Links to operational priorities and corporate objectives to be identified in future reports.</li> <li>4. HH redevelopment – Phase II (main theatres) &amp; III (site redevelopment) – discussion took place around the phasing of spend against the expenditure profile.</li> <li>5. Stamford Hospital – the lack of interest in the sale of part of the Stamford hospital estate was noted. The committee asked the Stamford project Board to consider some alternatives to disposal of the land and buildings – e.g. demolition of the buildings to minimise liabilities.</li> <li>6. Lincolnshire and Rutland (LLR) – the trust continues to work with neighbouring Integrated Care Systems and noted the requests for increased representation at the Place forming event on 14<sup>th</sup> July.</li> <li>7. MCP process – the Committee approved the governance requirements, emphasising the need to be aware of the demands being made on the Trust’s leaders.</li> <li>8. Operational Plan Resubmission – the Committee noted the outline requirements for the operational plan resubmission and associated timelines.</li> </ol>
<b>BOARD ASSURANCE FRAMEWORK &amp; RISKS</b>	BAF objectives were reviewed with all Strategy and Transformation objectives on track.
<b>CELEBRATING OUTSTANDING PRACTICE &amp; INNOVATION</b>	The Committee recognised the well written and presented papers on the maternity services review and the progress on the MCP / ABU development process.

**LEVELS OF ASSURANCE**

Level	Description of Level of Assurance
Substantial Assurance	The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives.
Reasonable Assurance	The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.
Partial Assurance	The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.
Limited Assurance	The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.