

BOARD SUBCOMMITTEE ASSURANCE REPORT

Presented for:	Information and Escalation
Committee Name: Strategic & Transformation Committee	
Presented by: Prof Steve Barnett	Non-Executive Director (Committee Chair)
Date of Committee Meeting:	1 August 2022

Items received by the committee for assurance:

Agenda Item	Level of Assurance	Board Action Required? <small>(double click to select)</small>
Hinchingbrooke Hospital Phase 2	Reasonable Assurance	Y
Hinchingbrooke Hospital Phase 3	Reasonable Assurance	Y
ABU Development and North Place Governance	Partial Assurance	Y
Transformation Update	Partial Assurance	N

POINTS OF ESCALATION	<p>The Committee considered the request for decision on build plan for Hinchingbrooke. The Committee asked this item to be considered by the Board in August.</p> <p>The Committee discussed the emerging governance of the Accountable Business Units (ABUs) and the proposed governance for the North Place. The Committee asked for clarity regarding the role of the Trust and recommended that the Trust Board decision is required for this and therefore this needed to be considered by the Trust Board in August.</p>
KEY ISSUES	<p>The current transformation dashboard from PM3 does not give the required information regarding the programmes. The Strategy and Transformation Committee would like to see more information regarding the key programmes and how resources have been aligned to these.</p> <p>The Committee asked for RAG rating of each of the programmes and asked for clarity regarding the number of programmes currently active.</p> <p>The Committee noted the issue raised by Graham Construction regarding the location of the entry door to the new modular and its proximity to the building works. The Committee was briefed that a solution has been agreed but the redevelopment team are reviewing the plans with Graham Construction to understand why this was not raised at the time of the contract. The Committee noted that alternative solutions might cost more and therefore the exact situation needs to be agreed with Graham Construction.</p> <p>The Committee noted that additional storage for building materials for theatres will likely be onsite at Hinchingbrooke and will cost to be stored. The Committee noted the ongoing risk of not being able to carry out vesting and related capital spend.</p> <p>The Committee noted the difficulties in progressing the work on service reviews at Hinchingbrooke Hospital.</p>

BOARD ASSURANCE FRAMEWORK & RISKS CELEBRATING OUTSTANDING PRACTICE & INNOVATION	<p>The Committee considered the paper on the options for the Development Control Plan and asked this to be an agenda item for the August Board for decision by the Board.</p>
	<p>BAF objectives were reviewed with all Strategy and Transformation objectives on track.</p>
	<p>The Committee recognised the ongoing work and staff engagement on developing the plans for Hinchgingbrooke Hospital.</p>

LEVELS OF ASSURANCE

Level	Description of Level of Assurance
Substantial Assurance	The report highlighted a sound system of control, designed to address the relevant risks with controls being consistently applied. Highly unlikely to impair the achievement of both system and strategic objectives.
Reasonable Assurance	The report did not highlight any material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.
Partial Assurance	The report highlighted some material weaknesses in the system of internal control that would present material risks to the achievement of system objectives. May also impair achievement of strategic objectives.
Limited Assurance	The report highlighted significant material weaknesses in the system of internal control that would present material risks to the achievement of both system and strategic objectives.